



Subsea

ROVAR: Heavy Lift ROV's for Re-positioning, Deploying and Recovering Underwater Infrastructure



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The Challenge: Handling Large Subsea Loads



Problem

- Few Vessels
- High Costs
- High Carbon

High Vessel Rates
Marine Bottlenecking
Poor Project Economics

Lack of Vessels Need for Circularity Need for Repeatability



Solution

- Controllable Buoyancy
- 10s to 1000s Te
- Multiple Applications

Low Cost per Tonne Large Load Range Moves All-Axes Non-DP vessels No ROV support Paralleling Tasks



Market

- Subsea Deploy
- Subsea Positioning
- Subsea Recovery

Offshore Wind, Wave, Tidal Aquaculture. Defence
Oil & Gas

Install and IRM
Seabed Clearance
Refloat and Tow



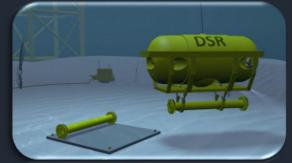
ROVAR – What is it and Why is it needed?

The Solution: ROVAR - "Remotely Operated Vehicle for Asset Re-Positioning":

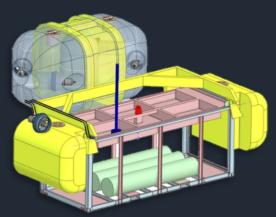
- ROVAR deploys, positions, and recovers subsea infrastructure without large vessel cranes.
- Provides repetitive on-demand operations, not impacted by industry vessel bottlenecking.
- Core Technology: Variable buoyancy system using cryogenics and composites, scalable for handling 1s to 1000s Tonnes lift capacity.
- Prototypes TRL6 (1 -9 Scale)
- Globally patented in UK, Norway, Germany, USA, Mexico, Brazil, China.

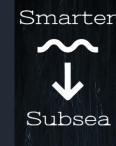
The Potential: ROVAR moves 1s to 1000s of tonnes subsea:

- ROVAR can "Pick and Place", "Hunt and Gather", and "Lift and Shift" subsea and seabed.
- ROVAR increases the utilisation and functionality of any marine vessel.
- ROVAR provides versatile offshore wind construction and lower cost seabed clearance.









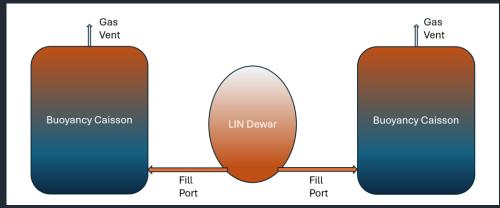


ROVAR Core Technology

ROVAR - "Remotely Operated Vehicle for Asset Re-Positioning":

- The ROVAR core technology is a variable buoyancy system using cryogenics and composites scalable for loads ranging 1 to 1000s Tonnes.
- Central liquid Nitrogen filled dewar, flanked by one or more seawater filled buoyancy caissons.
- Buoyancy control is via gasification of the N2, displacing seawater in the caissons
- Venting of the gas reduces buoyancy.
- Minimal dry weight using composites, carbon fibre and dewar for structure.
- Lateral positioning via ROV functionality, thrusters etc.
- Positioning control system, with real-time axes, spatial and load sensing.
- Industry standard thrusters and tooling for positioning and handling, similar to ROV.





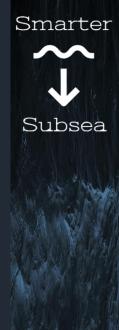


ROVAR Multi-Sector Target Markets Summary

Multiple customers potential for all target markets enabling diversity of revenue pathways for 1 to 1000 Tonnes:

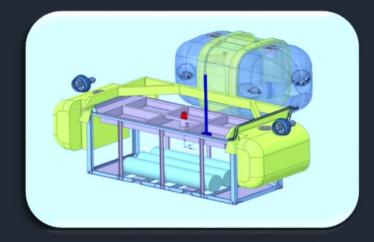
- Low Tonnage Potential for Defence Sector UXO Removal (c.1-5 tonnes)
- Low Tonnage Potential for Mobility of Seabed Equipment for Offshore Wind O&M (c.10-50 tonnes)
- Multi-Tonnage Potential for Seabed Clearance within All Sectors (c.5 to 200 tonnes)
- Medium Tonnage Potential for Subsea Construction support to Offshore Wind Developers (c.50-500 tonnes)
- High Tonnage Potential for Fixed Wind Removal of Underwater Structures (c.1000+ tonnes)



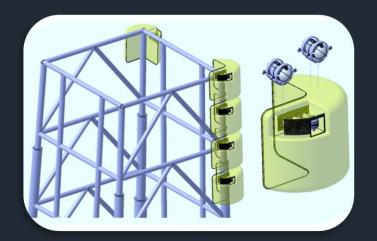




Customer Driven Product Portfolio and Market Applications



ROVAR-SF: Subsea Forklift
Subsea Reposition, Mobility & Residency

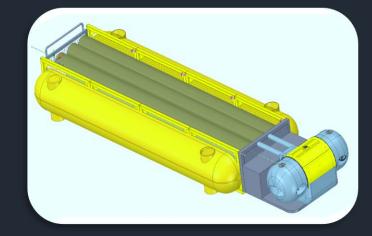


ROVAR-JR: Jacket Removal
Fixed Wind Jacket Removal & Mobility

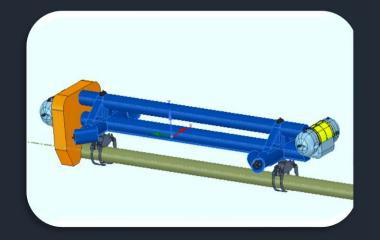


ROVAR-MC: All-Use Modular Crane All-Purpose Handling & Positioning





ROVAR-TT: Subsea Truck and Trailer Seabed Reposition, Infrastructure Lifting



ROVAR-BB: Buoyancy Beam Wind Install, Moorings & Cabling, Pipelines

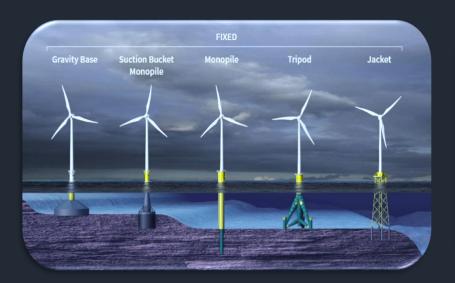


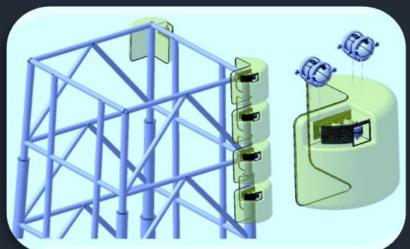


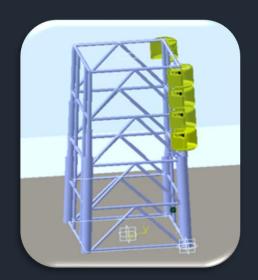
Example: ROVAR Services for Recovery of NUI or Fixed Wind Structures

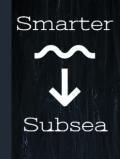
ROVAR purposed for recovering small jackets, such as NUI's or wind sub-structures:

- 10s of fixed wind structures need to be removed from late 2020s onwards as sites are decommissioned or re-powered.
- Fixed wind substructures are c.1000 tonnes and are too small to be removed cost-effectively by heavy lift barge cranes.
- ROVAR units designed for multiple jackets and operate in modular unison for jacket refloat to barge transfer or tow to land.
- Significantly lower costs of removal and insurance compared with heavy life barge crane.
- ROVAR versatility reduces the on-location time to remove the structures facilitating expedient campaigns.











Partnership – Combining ROVAR with Pelagic Vessels

Pelagic Vessels with ROVAR offer competitive edge in scope, time, costs and carbon compared with convention.

- Scottish Fishermen's Federation (SFF) has 22 Pelagic Vessels c.80m length.
- Joint Working Group to deploy ROVAR from 2025 onwards.
- Leveraging 40 years of SFF experience in offshore renewables and oil & gas.
- Significant under-utilised fleet capacity enables all-year operation.
- ROVAR with Pelagic vessels has capability equivalent to large cranes.
- ROVAR Pelagic combination has lower scope time, costs, emissions and risks.
- ROVAR operates remote from vessel, without dynamic positioning needed.
- ROVAR provides up to c.200+ Tonnes lifting in many configurations.
- Pelagic vessels offer faster cheaper mobilisation than conventional solutions.
- Piloting 24-hour both from vessel and onshore control maximises productivity.
- Pelagic vessels can deploy multiple ROVARs for parallel operations.
- Minimal deckspace for each ROVAR enabling multi-units per vessel.









ROVAR Multi-Sector Target Markets Solutions

The five identified target markets provide multiple ROVAR solutions within each market:

- ROVAR variants are minimised to ensure unitary and modular operations of all variants cover 1-1000 Te applications.
- All ROVARs are designed to be deployed from small, low-cost vessels of opportunity.
- ROVARs designed for large tonnage shall be deployed as backdeck vessel equipment with the prime marine contractor.

UXO Removal

Vessel-less removal of ordnance

Autonomous removal without vessel risk

Residency for campaign ordnance removal

Seabed Equipment Mobility

General infrastructure mobility

Buoyancy modules and cabling repositioning

Repositioning seabed ROV charging stations

All Purpose Seabed Clearance

Cross-sector seabed clearance and removals

Modular crane deployment, 10s of Tonnes

> Subsea infrastructure Removal

Marine Wind Construction and O&M

Construction and O&M handling of infrastructure

Positioning of mooring systems

Positioning of dynamic cabling

Marine Wind Removal and Decom

Refloat of redundant wind structure

Removal of large structures for wind pathway clearance

Decongestion of large seabed structures



ROVAR Product Derisking – Market Entry with Proven ROV Solutions

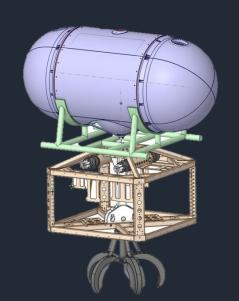
ROVAR staged approach accelerates go-to-market and reduces product risk with standard ROV solutions:

- 5 Te proven prototype assembled with standard ROV tooling skid for customer demos, training and early sales revenue.
- 20 Te genesis product originates variable buoyancy into a proven ROV Tooling platform for commercial sales.
- 35 Te ROVAR-MC (modular crane) combines proven ROV technologies with learnings from prototype and genesis products.
- ROVAR variants are minimised to ensure unitary and modular operations covering all 1-1000 Te lifting use cases.

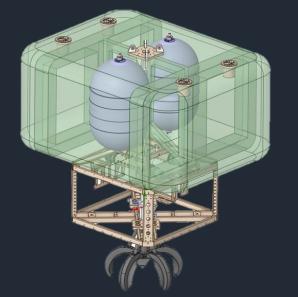
PROTO-ROVAR
(demo and training vehicle)

ROVAR-GENESIS
(ported with ROV Tooling vehicle)

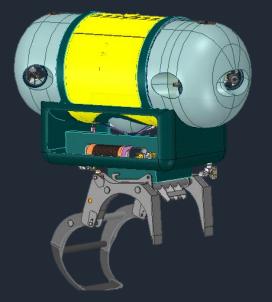
ROVAR-MC (multi-function unitary vehicle)













ROVAR Development RoadMap

ROVAR staged market entry with PROTO-ROVAR, ROVAR-GENESIS and ROVAR-MC, all generating sales revenue:

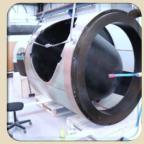
- 2025 plan assembles 5 Te PROTO-ROVAR using proven prototype with standard ROV tooling skid for demos and early sales.
- 2026 plan builds 20 Te ROVAR-GENESIS originating variable buoyancy into standard ROV tooling vehicle for commercial sales.
- 2027 plan grows sales from PROTO-ROVAR and ROVAR-GENESIS, and builds 35 Te ROVAR-MC multi-function unitary vehicle.















Q1
Prototypes
Upgrade to
Buoyancy
Controls

PROTO-ROVAR Assembly for Customer Demos

Q2

Q3 Multi-Customer Demos at Peterhead Bay

PROTO-ROVAR Sales. GENESIS Design Approval

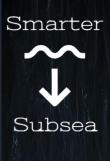
Q4

Q5
GENESIS
Build and
Approval
Testing

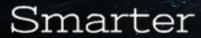
ROVAR-GENESIS Operations Readiness from Pelagic Vessels

Q6

Q7
ROVARGENESIS
Sales from
Seabed
Clearance









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